## Peak District National Park Authority

Equality Analysis

## On

Proposed Pay Structure Option 3(B)


## 1 Introduction

1.1 This report provides an equality analysis on the proposed pay structure (Option 3(B)) carried on behalf of the Peak District National Park Authority by Project HR Consultants Ltd.
1.2 The authority provided data for pay modelling and the equality strands of gender and age.

## 2 Current Pay Structure

2.1 The current pay structure is as follows:

| Grade |  | Min | Max | Min | Max | Inc | Span | Span | overlap |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PPA | 1 | 2 | 22,183 | 22,366 | 2 | 183 | $0.82 \%$ |  |  |
| PPB | 2 | 4 | 22,366 | 23,114 | 3 | 748 | $3.29 \%$ | 0 | $0.0 \%$ |
| PPC | 4 | 6 | 23,114 | 23,893 | 3 | 779 | $3.31 \%$ | 0 | $0.0 \%$ |
| PPD | 6 | 9 | 23,893 | 25,119 | 4 | 1,226 | $5.00 \%$ | 0 | $0.0 \%$ |
| PPE | 10 | 13 | 25,545 | 26,873 | 4 | 1,328 | $5.07 \%$ | 0 | $0.0 \%$ |
| PPF | 14 | 17 | 27,334 | 28,770 | 4 | 1,436 | $5.12 \%$ | 0 | $0.0 \%$ |
| PPG | 19 | 22 | 29,777 | 31,364 | 4 | 1,587 | $5.19 \%$ | 0 | $0.0 \%$ |
| PPH | 22 | 25 | 31,364 | 33,945 | 4 | 2,581 | $7.90 \%$ | 0 | $0.0 \%$ |
| PPI | 26 | 29 | 34,834 | 37,336 | 4 | 2,502 | $6.93 \%$ | 0 | $0.0 \%$ |
| PPJ | 30 | 33 | 38,219 | 41,418 | 4 | 3,199 | $8.03 \%$ | 0 | $0.0 \%$ |
| PPK | 34 | 37 | 42,403 | 45,441 | 4 | 3,038 | $6.92 \%$ | 0 | $0.0 \%$ |
| PPL | 38 | 41 | 46,464 | 49,498 | 4 | 3,034 | $6.32 \%$ | 0 | $0.0 \%$ |
| PPM | 42 | 45 | 50,512 | 53,717 | 4 | 3,205 | $6.15 \%$ |  |  |

## 3 Proposed Pay Structure - Option 3(B)

3.1 The proposed pay structure is as follows:

| Option Three (B) |  |  |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grade | Min | Max | Min | Max | Inc | Span | Span | overlap |  |
| PPA | 2 | 3 | 22,366 | 22,737 | 2 | 371 | $1.65 \%$ |  |  |
| PPB | 3 | 5 | 22,737 | 23,500 | 3 | 763 | $3.30 \%$ | 0 | $0.0 \%$ |
| PPC | 5 | 7 | 23,500 | 24,294 | 3 | 794 | $3.32 \%$ | 0 | $0.0 \%$ |
| PPD | 8 | 11 | 24,702 | 25,979 | 4 | 1,277 | $5.04 \%$ | 0 | $0.0 \%$ |
| PPE | 11 | 14 | 25,979 | 27,334 | 4 | 1,355 | $5.08 \%$ | 0 | $0.0 \%$ |
| PPF | 15 | 18 | 27,799 | 29,269 | 4 | 1,470 | $5.15 \%$ | 0 | $0.0 \%$ |
| PPG | 20 | 23 | 30,296 | 32,076 | 4 | 1,780 | $5.71 \%$ | 0 | $0.0 \%$ |
| PPH | 24 | 27 | 33,024 | 35,745 | 4 | 2,721 | $7.91 \%$ | 0 | $0.0 \%$ |
| PPI | 28 | 31 | 36,648 | 39,186 | 4 | 2,538 | $6.69 \%$ | 0 | $0.0 \%$ |
| PPJ | 32 | 35 | 40,221 | 43,421 | 4 | 3,200 | $7.65 \%$ | 0 | $0.0 \%$ |
| PPK | 38 | 41 | 46,464 | 49,498 | 4 | 3,034 | $6.32 \%$ | 0 | $0.0 \%$ |
| PPL | 43 | 46 | 51,515 | 54,791 | 4 | 3,276 | $6.16 \%$ | 0 | $0.0 \%$ |
| PPM | 52 | 55 | 61,704 | 65,481 | 4 | 3,777 | $5.94 \%$ |  |  |

## 4 Methodology

4.1 The Equality and Human Rights Commission (EHRC) advises that patterns of pay differences of $+/-3 \%$ should be investigated and all pay differences of $+/-5 \%$ should be investigated. The approach has been to analyse the current and proposed pay gaps by grade. For sex, this is done by calculating the average pay of women and comparing this to the average pay of men for each grade. This has been done for both the mean and median levels. For age, employees have been placed in age bands at five-year intervals and the mean and median pay per age category calculated - this has then been compared to the overall mean and median of each grade.

## 5 Sex Analysis

5.1 The table below shows the mean and median pay for each grade using current pay. The last two columns show female pay expressed as a percentage of male pay. Any percentages that are greater than $+/-3 \%$ have been colour-coded 'Amber' and any that are greater than $+/-5 \%$ 'Red'.
5.2 The analysis of current salary values highlights just one grade where the pay of women is greater than +/-3\%

| Grade | Female | Male | Female | Male | Female | Male | F pay as \% <br> of M <br> M pay as \% <br> of M |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Mean | Mean | Median | Median | Mean | Median |
| PPA | 3 | 0 | 22,366 | 0 | 22,366 | 0 | $0.0 \%$ | $0.0 \%$ |
| PPB | 0 | 0 | 0 | 0 | 0 | 0 | $0.0 \%$ | $0.0 \%$ |
| PPC | 19 | 16 | 23,749 | 23,698 | 23,893 | 23,893 | $100.2 \%$ | $100.0 \%$ |
| PPD | 0 | 2 | 0 | 24,702 | 0 | 24,702 | $0.0 \%$ | $0.0 \%$ |
| PPE | 9 | 9 | 26,279 | 26,428 | 26,421 | 26,873 | $99.4 \%$ | $98.3 \%$ |
| PPF | 14 | 8 | 28,598 | 28,168 | 28,770 | 28,282 | $101.5 \%$ | $101.7 \%$ |
| PPG | 19 | 24 | 30,805 | 30,944 | 31,364 | 31,364 | $99.5 \%$ | $100.0 \%$ |
| PPH | 14 | 14 | 33,046 | 33,377 | 33,024 | 33,945 | $99.0 \%$ | $97.3 \%$ |
| PPI | 14 | 18 | 37,287 | 36,577 | 37,336 | 37,336 | $101.9 \%$ | $100.0 \%$ |
| PPJ | 8 | 8 | 40,719 | 40,989 | 41,418 | 41,418 | $99.3 \%$ | $100.0 \%$ |
| PPK | 0 | 5 | 0 | 43,618 | 0 | 42,403 | $0.0 \%$ | $0.0 \%$ |
| PPL | 3 | 1 | 49,157 | 49,498 | 49,498 | 49,498 | $99.3 \%$ | $100.0 \%$ |
| PPM | 1 | 1 | 50,512 | 52,575 | 50,512 | 52,575 | $96.1 \%$ | $96.1 \%$ |

5.3 The table below shows the same analysis using the proposed pay structure. This shows there are no grades where the pay of women exceeds the $+/-3 \%$ threshold.

| Grade | Female | Male | Female | Male | Female | Male | F pay as \% <br> of M <br> Mean | Fay as \% <br> of M <br> Median |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Average | Average | Median | Median | Mean | Med |
| PPA | 3 | 0 | 22,366 | 0 | 22,366 | 0 | $0.0 \%$ | $0.0 \%$ |
| PPB | 0 | 0 | 0 | 0 | 0 | 0 | $0.0 \%$ | $0.0 \%$ |
| PPC | 19 | 16 | 23,790 | 23,770 | 23,893 | 23,893 | $100.1 \%$ | $100.0 \%$ |
| PPD | 0 | 2 | 0 | 24,702 | 0 | 24,702 | $0.0 \%$ | $0.0 \%$ |
| PPE | 9 | 9 | 26,375 | 26,525 | 26,421 | 26,873 | $99.4 \%$ | $98.3 \%$ |
| PPF | 14 | 8 | 28,631 | 28,284 | 28,770 | 28,282 | $101.2 \%$ | $101.7 \%$ |
| PPG | 19 | 24 | 30,914 | 31,052 | 31,364 | 31,364 | $99.6 \%$ | $100.0 \%$ |
| PPH | 14 | 14 | 33,419 | 33,682 | 33,024 | 33,945 | $99.2 \%$ | $97.3 \%$ |
| PPI | 14 | 18 | 37,287 | 37,030 | 37,336 | 37,336 | $100.7 \%$ | $100.0 \%$ |
| PPJ | 8 | 8 | 40,969 | 41,119 | 41,418 | 41,418 | $99.6 \%$ | $100.0 \%$ |
| PPK | 0 | 5 | 0 | 46,464 | 0 | 46,464 | $0.0 \%$ | $0.0 \%$ |
| PPL | 3 | 1 | 51,515 | 51,515 | 51,515 | 51,515 | $100.0 \%$ | $100.0 \%$ |
| PPM | 1 | 1 | 61,704 | 61,704 | 61,704 | 61,704 | $100.0 \%$ | $100.0 \%$ |

5.4 The table shows the mean and median increase by grade and sex.

| Grade | Mean |  | Median |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Female | Male | Female | Male |
| PPA | 0 | 0 | 0 | 0 |
| PPB | 0 | 0 | 0 | 0 |
| PPC | 386 | 386 | 386 | 386 |
| PPD | 0 | 0 | 0 | 0 |
| PPE | 434 | 434 | 434 | 434 |
| PPF | 465 | 465 | 465 | 465 |
| PPG | 519 | 519 | 519 | 519 |
| PPH | 1,304 | 1,423 | 1,304 | 1,423 |
| PPI | 0 | 1,359 | 0 | 1,359 |
| PPJ | 2,002 | 1,035 | 2,002 | 1,035 |
| PPK | 0 | 2,846 | 0 | 2,846 |
| PPL | 2,358 | 2,017 | 2,358 | 2,017 |
| PPM | 11,192 | 9,129 | 11,192 | 9,129 |

## 6 Age Analysis

6.1 Age analysis has been carried out in a similar way to sex analysis and results colour-coded in the same way. Employee age has been put in five-year age categories from 20 years to over 70 and the mean and median calculated for each. This has then been compared to the mean/median of the whole grade.
6.2 The two tables below show the analysis based on mean and median (respectively) pay for current salaries.

| Grade | Up to <br> $\mathbf{2 0}$ yrs | $\mathbf{2 0}$ to $\mathbf{2 5}$ <br> yrs | $\mathbf{2 5}$ to $\mathbf{3 0}$ <br> yrs | $\mathbf{3 0}$ to $\mathbf{3 5}$ <br> yrs | $\mathbf{3 5}$ to $\mathbf{4 0}$ <br> yrs | $\mathbf{4 0}$ to $\mathbf{4 5}$ <br> yrs | $\mathbf{4 5}$ to $\mathbf{5 0}$ <br> yrs | $\mathbf{5 0}$ to $\mathbf{5 5}$ <br> yrs | $\mathbf{5 5}$ to $\mathbf{6 0}$ <br> yrs | $\mathbf{6 0}$ to $\mathbf{6 5}$ <br> yrs | $\mathbf{6 5}$ to $\mathbf{7 0}$ <br> yrs |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| over $\mathbf{7 0}$ |  |  |  |  |  |  |  |  |  |  |  |
| yrs |  |  |  |  |  |  |  |  |  |  |  |$|$


| Grade | Up to <br> $\mathbf{2 0}$ yrs | $\mathbf{2 0}$ to $\mathbf{2 5}$ <br> yrs | $\mathbf{2 5}$ to $\mathbf{3 0}$ <br> yrs | $\mathbf{3 0}$ to $\mathbf{3 5}$ <br> yrs | $\mathbf{3 5}$ to $\mathbf{4 0}$ <br> yrs | $\mathbf{4 0}$ to $\mathbf{4 5}$ <br> yrs | $\mathbf{4 5}$ to $\mathbf{5 0}$ <br> yrs | $\mathbf{5 0}$ to $\mathbf{5 5}$ <br> yrs | $\mathbf{5 5}$ to $\mathbf{6 0}$ <br> yrs | $\mathbf{6 0}$ to $\mathbf{6 5}$ <br> yrs | $\mathbf{6 5}$ to $\mathbf{7 0}$ <br> yrs |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| over $\mathbf{7 0}$ |  |  |  |  |  |  |  |  |  |  |  |
| yrs |  |  |  |  |  |  |  |  |  |  |  |$|$

6.3 The two tables below show the analysis based on mean and median (respectively) pay for the proposed structure.

| Grade | Up to <br> $\mathbf{2 0}$ yrs | $\mathbf{2 0}$ to $\mathbf{2 5}$ <br> yrs | $\mathbf{2 5}$ to $\mathbf{3 0}$ <br> yrs | $\mathbf{3 0}$ to $\mathbf{3 5}$ <br> yrs | $\mathbf{3 5}$ to $\mathbf{4 0}$ <br> yrs | $\mathbf{4 0}$ to $\mathbf{4 5}$ <br> yrs | $\mathbf{4 5}$ to $\mathbf{5 0}$ <br> yrs | $\mathbf{5 0}$ to $\mathbf{5 5}$ <br> yrs | $\mathbf{5 5}$ to $\mathbf{6 0}$ <br> yrs | $\mathbf{6 0}$ to $\mathbf{6 5}$ <br> yrs | $\mathbf{6 5}$ to $\mathbf{7 0}$ <br> yrs |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| over $\mathbf{7 0}$ |  |  |  |  |  |  |  |  |  |  |  |
| yrs |  |  |  |  |  |  |  |  |  |  |  |$|$


| Grade | Up to <br> $\mathbf{2 0}$ yrs | $\mathbf{2 0}$ to $\mathbf{2 5}$ <br> yrs | $\mathbf{2 5}$ to $\mathbf{3 0}$ <br> yrs | $\mathbf{3 0}$ to $\mathbf{3 5}$ <br> yrs | $\mathbf{3 5}$ to $\mathbf{4 0}$ <br> yrs | $\mathbf{4 0}$ to $\mathbf{4 5}$ <br> yrs | $\mathbf{4 5}$ to $\mathbf{5 0}$ <br> yrs | $\mathbf{5 0}$ to $\mathbf{5 5}$ <br> yrs | $\mathbf{5 5}$ to $\mathbf{6 0}$ <br> yrs | $\mathbf{6 0}$ to $\mathbf{6 5}$ <br> yrs | $\mathbf{6 5}$ to $\mathbf{7 0}$ <br> yrs |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| over $\mathbf{7 0}$ |  |  |  |  |  |  |  |  |  |  |  |
| yrs |  |  |  |  |  |  |  |  |  |  |  |$|$

## 7 Conclusions

7.1 When comparing the analysis between current and proposed structures there are less instances where the EHRC's $+/-3 \%$ to $5 \%$ thresholds are breached.
7.2 Pay increases, whether mean or median, are fairly consistent between men and women in each grade.
7.3 Age analysis on the proposed structure shows just two instances colour-coded amber compared to the current structure where there are 8 Amber instances and 7 Red instances.
7.4 Overall, analysis of the proposed structure shows an improved position on the equality of pay when looking at sex and age.

